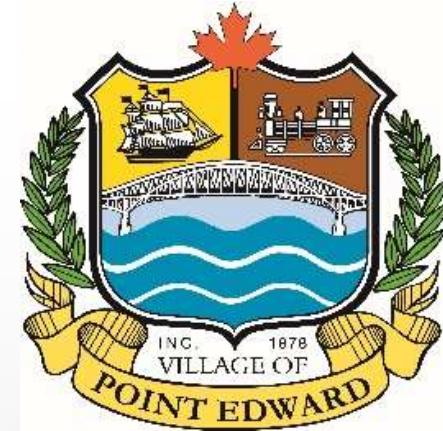


VILLAGE OF POINT EDWARD



2026 Capital and Operating Budget Highlights

DATE: NOVEMBER 25 2026

PRESENTER: JANE QI

OBJECTIVES



Overview of 2026 Budget

Budget Summary

Capital Project and Reserve Budget

Operating Budget

Water Budget

Questions



2026 ANNUAL BUDGET SCHEDULE AND PROCESS UPDATE

BUDGET PROCESS IMPROVEMENTS

- COMPLETE THE BUDGET AHEAD OF THE FISCAL YEAR
- INCORPORATE THE WATER BUDGET INTO THE MAIN BUDGET PROCESS
- SEPARATE CAPITAL BUDGET AND RESERVE BUDGET

FINANCIAL PLANNING ENHANCEMENTS

- RECLASSIFY SELECTED ITEMS FROM CAPITAL TO OPERATING FOR PROPER BUDGETING
- PREPARE THE FORECAST FOR THE REMAINDER OF THIS YEAR
- BREAKDOWN BUDGET INTO MONTHLY INPUTS



TRANSPARENT AND MEANINGFUL



ANALYSIS - SWOT

- **STRENGTH:** THE VILLAGE HAS LOCAL FUNDING SUPPORT
- **WEAKNESS:** RECENT INVESTMENTS HAVE CREATED DEBT, AND ANOTHER BANK LOAN MAY NEED TO BE CONSIDERED
- **OPPORTUNITY:** GOVERNMENT GRANTS ARE AVAILABLE, AND WE SHOULD EXPLORE THESE OPPORTUNITIES TO SUPPORT PROJECTS
- **CHALLENGE:** TARIFFS HAVE INCREASED THE COST OF MATERIALS AND MAJOR CAPITAL ITEMS.





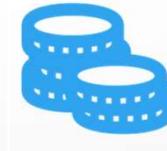
2026 BUDGET OVERVIEW



Capital

Total Capital investment:
\$991,359

Total unfunded capital
requests: \$132,500



Reserves

Total Reserve Requested :
\$1,148,365
Estimated Reserve Balance:
\$5,922,955



Operating

\$6,178,875 in expense
3.81% or \$122,607 increase
without capital request

2026 BUDGET OVERVIEW - CAPITAL



- 14 new capital projects totaling \$625,268
- 8 ongoing projects require \$366,091 in additional funding
- 3 unfunded, 2 partially unfunded and 1 deferred projects totaling \$232,500

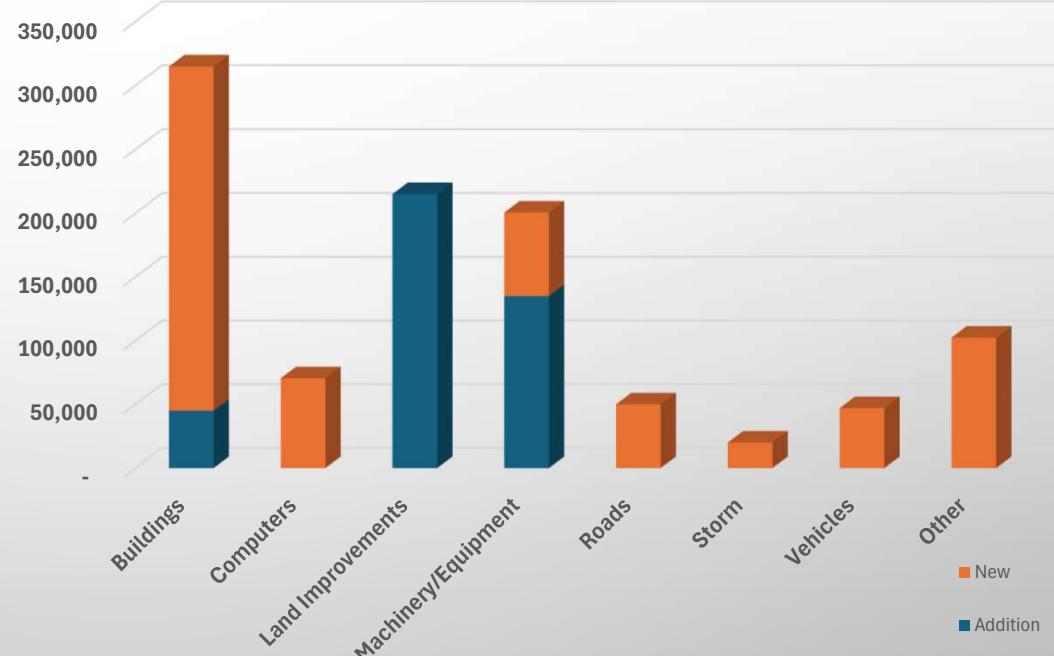
Needs of aging infrastructure

New development requirements

Desire to invest in the Village's assets

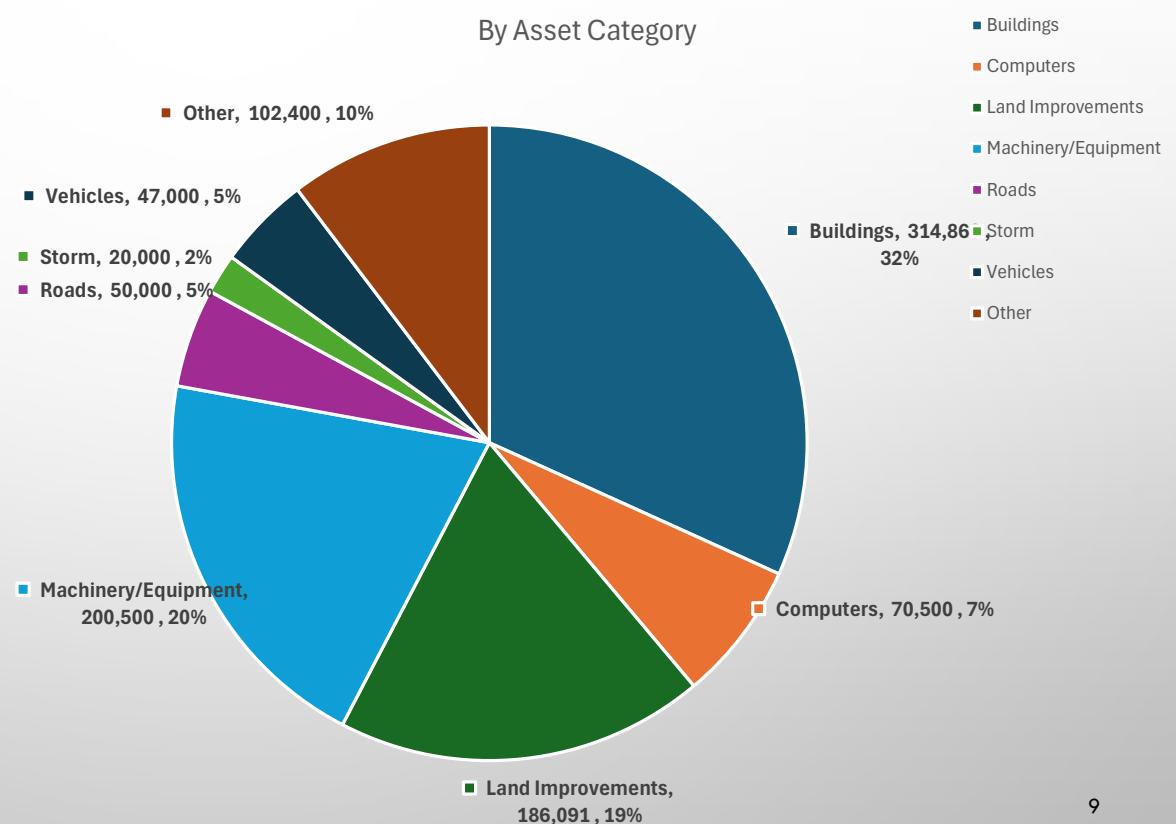
CAPITAL PROJECT- COMPARISON IN ASSET CATEGORY

Funding Request			
Asset Category	Addition	New	'Total
Buildings	45,000	269,868	314,868
Computers		70,500	70,500
Land Improvements	186,091		215,000
Machinery/Equipment	135,000	65,500	200,500
Roads		50,000	50,000
Storm		20,000	20,000
Vehicles		47,000	47,000
Other		102,400	102,400
'Total	\$366,091	\$625,268	\$991,359



CAPITAL PROJECT- FUNDS ALLOCATION BY ASSET CATEGORY

Asset Category	Total (\$)
Buildings	314,868
Computers	70,500
Land Improvements	186,091
Machinery/Equipment	200,500
Roads	50,000
Storm	20,000
Vehicles	47,000
Other	102,400
Total	\$991,359



2026 BUDGET OVERVIEW - RESERVES



- Total Reserves Balance: \$5,922,955



Reserve	Opening Balance	Reserve Inflows	Reserve Outflows	Ending Balance
Various (37 accounts)	6,653,288	2,130,365	2,860,698	5,922,955

2026 RESERVE BUDGET SUMMARY LIST

Department	'Reserve Name	'Funded	'Deferred
☒ Municipal Office	☒ Point Edward Library ☒ 2026 Election ☒ 150th Anniversary ☒ ERP System Replacement ☒ Provision for Reserves	- 10,000 25,000 100,000 375,000	
Municipal Office Total		510,000	
☒ Operations	☒ Arena Aging Infrastructure ☒ Arena New Ice Resurfacers ☒ Heavy Truck Replacement ☒ WFP Playground	100,000 40,000 25,000 191,904	
Operations Total		356,904	
☒ Fire	☒ Engine Truck Replacement ☒ EM Generator	266,461 15,000	
Fire Total		281,461	
☒ Environmental Services	☒ Discharge Pipe R&R ☒ Well Cleaning Reserve ☒ Bayview Electrical Retro ☒ Bayview Well Cleaning ☒ Storm Infrastructure	50,000 5,000 20,000 5,000 100,000	
Environmental Services Total		180,000	
Grand Total		1,148,365	180,000

MUNICIPAL ACCOMODATION TAX (MAT) RESERVES

MAT Reserve Summary

Opening Balance - Jan. 1, 2025	484,558
Projected 2025 Revenue	290,000
Projected Year-End Balance Dec. 31, 2025	\$ 774,558
Capital & Reserve Transfers - 2026	
WFP Capital Projects (WFP Washroom & Pathway Repairs)	100,000
Arena Infrastructure Reserve	100,000
WFP Playground Reserve	191,904
MAT Sponsorships	28,500
Subtotal	420,404
Operating Transfers - 2026	
Calendars	7,500
XmasInVillage	15,000
Vintage in the Village	11,500
Canada Day CRP Event	11,500
Appreciation Night	16,000
Subtotal	61,500
Total - 2026 MAT Reserve Transfers	\$ 481,904
Remaining MAT Reserve After 2026 Funding	\$ 292,654

- ✓ SUPPORTS TOURISM-RELATED INFRASTRUCTURE
- ✓ HELP FUND CULTURAL EVENTS AND MAKE THE VILLAGE MORE ATTRACTIVE TO BOTH RESIDENTS AND VISITORS
- ✓ NOT BUDGETED IT IN THE CURRENT YEAR; INCORPORATED IN THE FOLLOWING YEAR

2026 BUDGET OVERVIEW - OPERATING



- \$6,178,875 in expenditures
- 3.81% or \$122,607 increase without capital request
- A new fee for Storm is introduced, and a new FT employee is requested

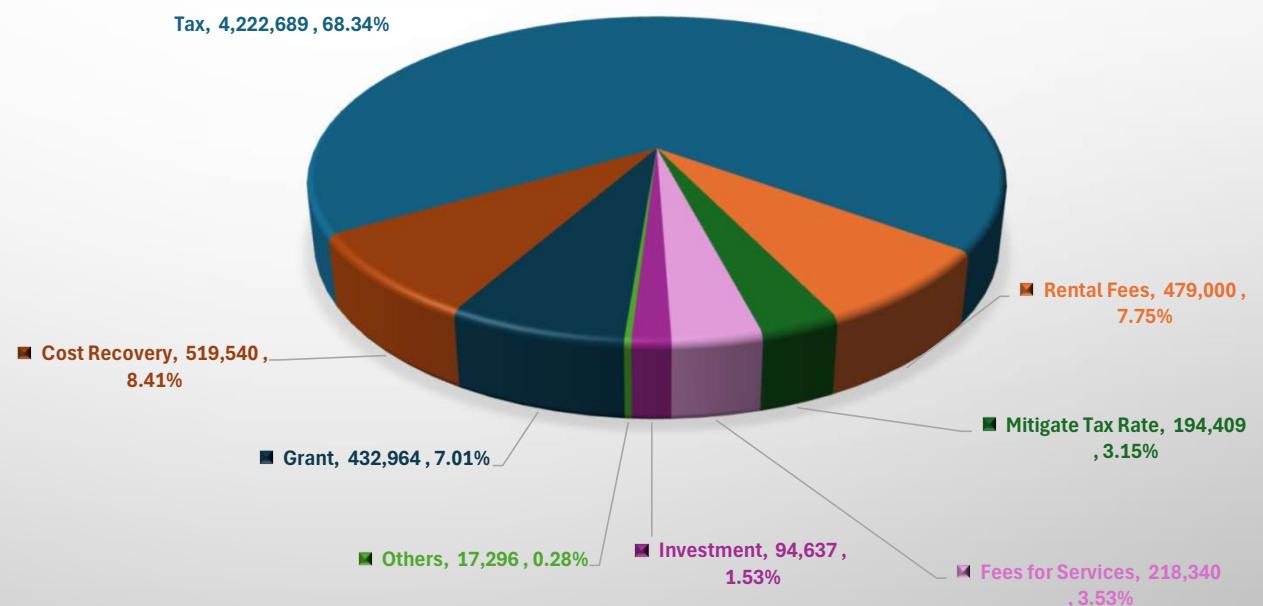
Note: 1% Increase = \$32,186

2026 OPERATING BUDGET OVERVIEW

Class	Dept. Name	2025 Budget	2026 Budget
Revenue	Arena	382,000	403,000
	Public Works & Parks	114,850	113,350
	Fire	3,500	3,600
	Municipal Office	1,158,420	1,330,115
	Police	27,399	20,460
	Grant/Reserve	399,221	697,339
	Storm	22,000	168,750
	Tax	3,218,584	3,442,262
Revenue Total		5,325,974	6,178,875
Expense	Arena	785,405	816,124
	Public Works & Parks	1,561,715	1,609,640
	Fire	870,649	1,064,010
	Municipal Office	1,064,179	1,470,975
	Police	588,875	642,351
	Grant/Reserve	195,000	184,012
	Storm	98,950	227,566
	Governance	110,710	112,351
	Other Community & Board	50,491	51,846
Expense Total		5,325,974	6,178,875
Grand Total		-	-

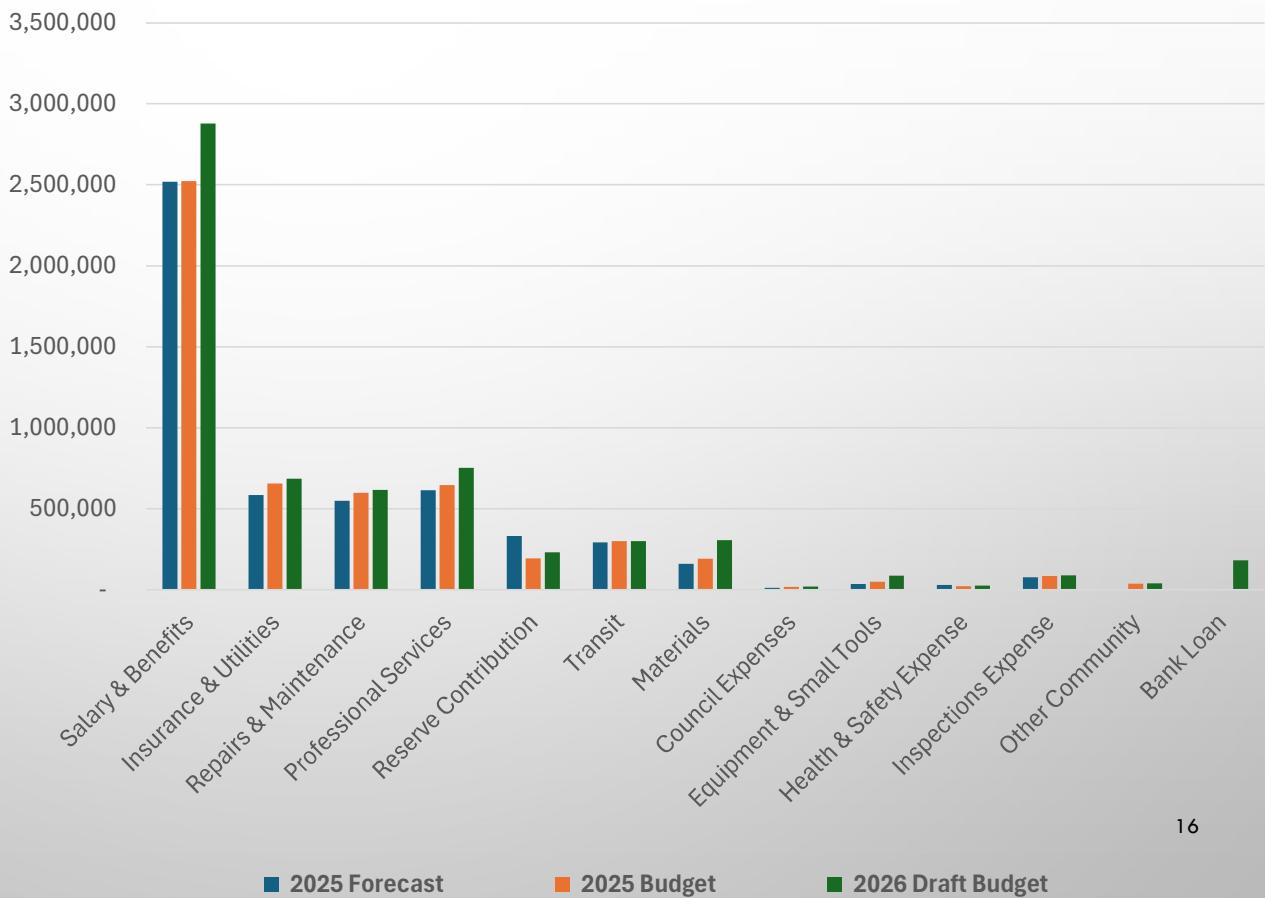
2026 REVENUE - SOURCES

Category	2026 Budget
Tax	4,222,689
Rental Fees	479,000
Mitigate Tax Rate	194,409
Fees for Services	218,340
Investment	94,637
Others	17,296
Grant	432,964
Cost Recovery	519,540
Total	6,178,875



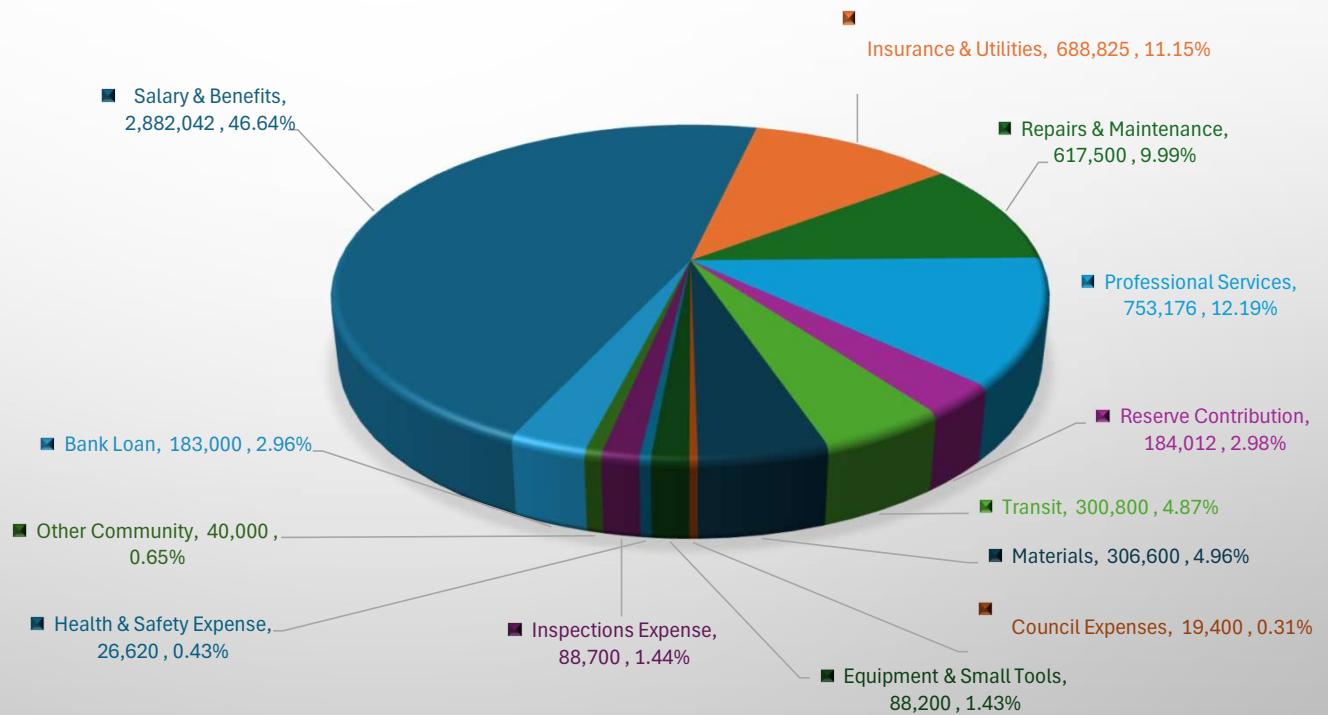
2026 EXPENSE – COMPARISON BY CATEGORY

Category	2025 Forecast	2025 Budget	2026 Budget
Salary & Benefits	2,519,219	2,522,864	2,882,042
Insurance & Utilities	585,326	656,699	688,825
Repairs & Maintenance	548,800	599,797	617,500
Professional Services	614,846	645,853	753,176
Reserve Contribution	331,351	195,000	184,012
Transit	293,567	300,000	300,800
Materials	160,911	191,130	306,600
Council Expenses	11,522	19,000	19,400
Equipment & Small Tools	36,959	50,500	88,200
Health & Safety Expense	30,222	21,500	26,620
Inspections Expense	77,999	84,750	88,700
Other Community	-	38,881	40,000
Bank Loan	-	-	183,000
Total	5,210,723	5,325,974	6,178,875



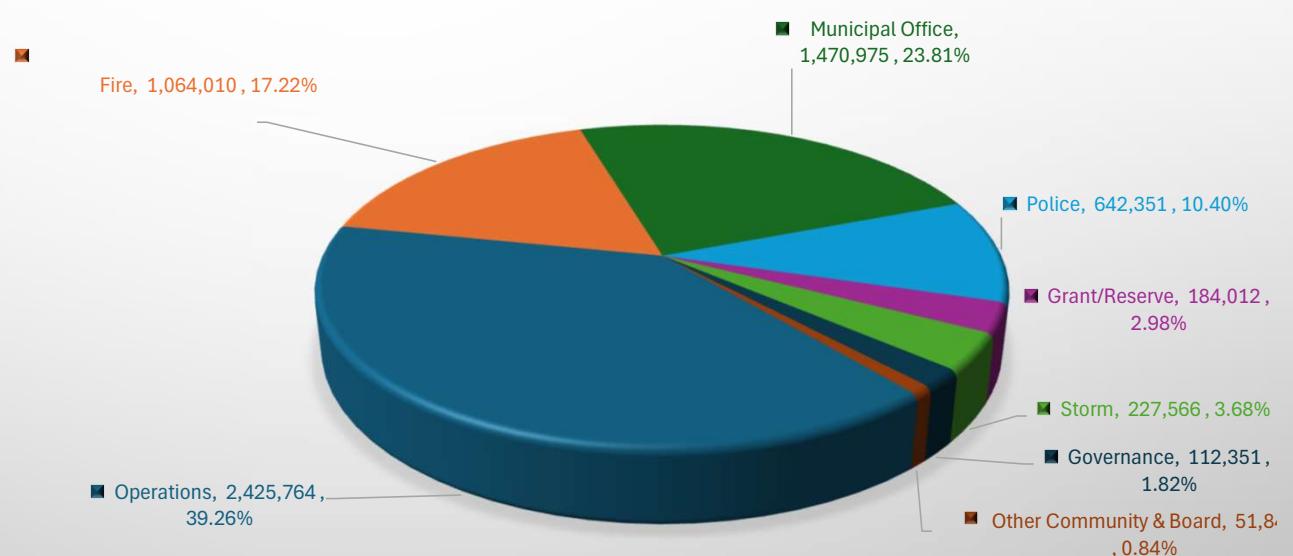
2026 EXPENSE – ALLOCATION

Category	2026 Budget
Salary & Benefits	2,882,042
Insurance & Utilities	688,825
Repairs & Maintenance	617,500
Professional Services	753,176
Reserve Contribution	184,012
Transit	300,800
Materials	306,600
Council Expenses	19,400
Equipment & Small Tools	88,200
Health & Safety Expense	26,620
Inspections Expense	88,700
Other Community	40,000
Bank Loan	183,000
Total	6,178,875



2026 EXPENSE – ALLOCATION BY DEPARTMENT

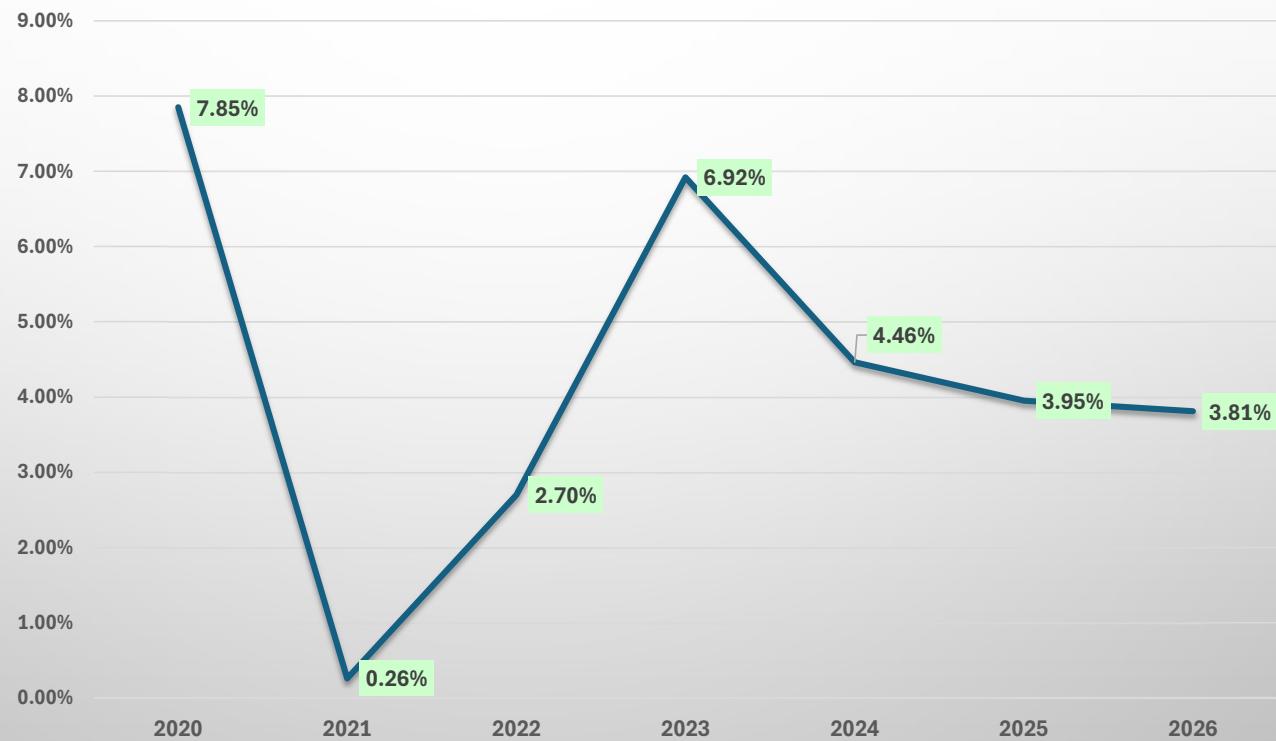
Dept. Name	2026 Budget
Operations	2,425,764
Fire	1,064,010
Municipal Office	1,470,975
Police	642,351
Grant/Reserve	184,012
Storm	227,566
Governance	112,351
Other Commun	51,846
Total	6,178,875



2020-2026 Tax Rate Increase

Tax Rate Increase 2020 - 2026

Year	Tax Rate Increase
2020	7.85%
2021	0.26%
2022	2.70%
2023	6.92%
2024	4.46%
2025	3.95%
2026	3.81%



HOW THE 2026 INCREASE IMPACTS THE TAX BILL

Year	2025	2026	Increase \$	Increase %
Property Tax	\$3,218,584	\$3,341,191	\$122,607	3.81%

1% increase = \$	32,186
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Year	Increase Village of Point Edward	Increase Lambton County	School Board	Residence valued at \$ 100,000
				2026 Total Tax Bill
2025 Approved Tax Rate	0.00773424	0.00523919	0.00153000	https://www.villageofpointe.com/municipal-office/treasury-taxes
2025 Tax Bill	\$773.42	\$523.92	\$153.00	\$ 1,450.34
2026 Increase %	3.81%	NA	NA	
2026 Tax Rate	0.00802886			
2026 Tax Bill	\$802.89			
Increase \$	\$29.47			

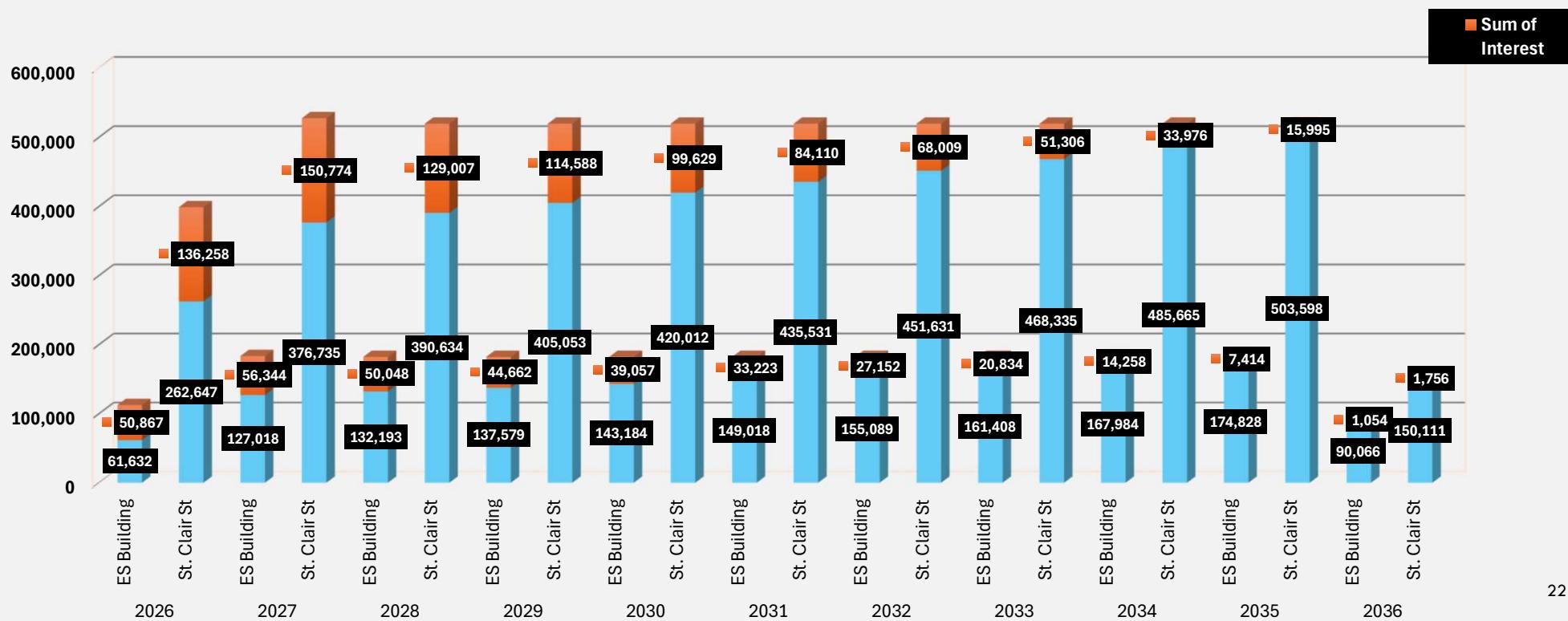
2026 GRANTS AND SPONSORSHIPS

Grants/Donations	2026 Request	2026 Approved	2025 Paid
<i>Bridgeview School Parent Council</i>	\$ 15,000	\$ 12,000	\$ 10,000
Point Edward Ex-Servicemen's Club	\$ 10,000	\$ 8,000	\$ -
<i>St. Clair Child and Youth</i>	\$ 10,000	\$ -	\$ -
Pathways Secret Santa	\$ 2,000	\$ 2,000	\$ 2,000
Lambton Farm Safety	\$ 200	\$ 200	\$ 200
Lambton County Plowmen's Association	\$ 500	\$ 500	\$ 500
Age Friendly Sarnia-Lambton	\$ 3,200	\$ 3,200	\$ 3,162
<i>Point Edward Minor Athletic Association</i>	\$ 22,500	\$ 22,500	\$ 22,500
Total - Donation	\$ 63,400	\$ 48,400	\$ 38,362

Sponsorship				
Bluewater Anglers	\$ 8,000	\$ 8,000	\$ 8,000	
Bluewater International Gran Fondo	\$ 3,000	\$ 3,000	\$ 3,000	
Jr. B Lacrosse	\$ 5,000	\$ 3,000	\$ 2,500	
Sarnia Kinsman Ribfest	\$ 2,500	\$ 1,500	\$ 1,500	
Sarnia Kinsmen Santa Claus Parade	\$ 2,500	\$ 2,500	\$ 2,500	
Literacy Lambton	\$ 2,500	\$ 2,500	\$ -	
Slow Roll	\$ 1,500	\$ 1,500	\$ 1,500	
Celebration of Lights	\$ 8,000	\$ 6,500	\$ 6,500	
Total - Sponsorship	\$ 33,000	\$ 28,500	\$ 25,500	
Total	\$ 96,400	\$ 76,900	\$ 63,862	

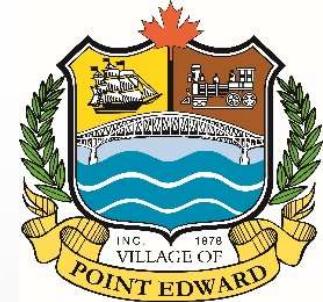
Debt Analysis

Capital Project Name	Debt Category	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Grand Total
ES Building	External Debt	112,500	183,362	182,241	182,241	182,241	182,241	182,241	182,241	182,241	182,241	91,070	\$ 1,844,862
ES Building Total		112,500	183,362	182,241	91,070	\$ 1,844,862							
St. Clair St	External Debt	183,000	311,603	303,735	303,735	303,735	303,735	303,735	303,735	303,735	303,735	151,784	\$ 3,076,270
	Internal Borrowing	214,365	214,365	214,365	214,365	214,365	214,365	214,365	214,365	214,365	214,320	\$ 2,143,604	
St. Clair St Total		397,365	525,968	518,100	518,056	151,784	\$ 5,219,874						
Grand Total		509,864	709,331	700,342	700,297	242,854	\$ 7,064,736						



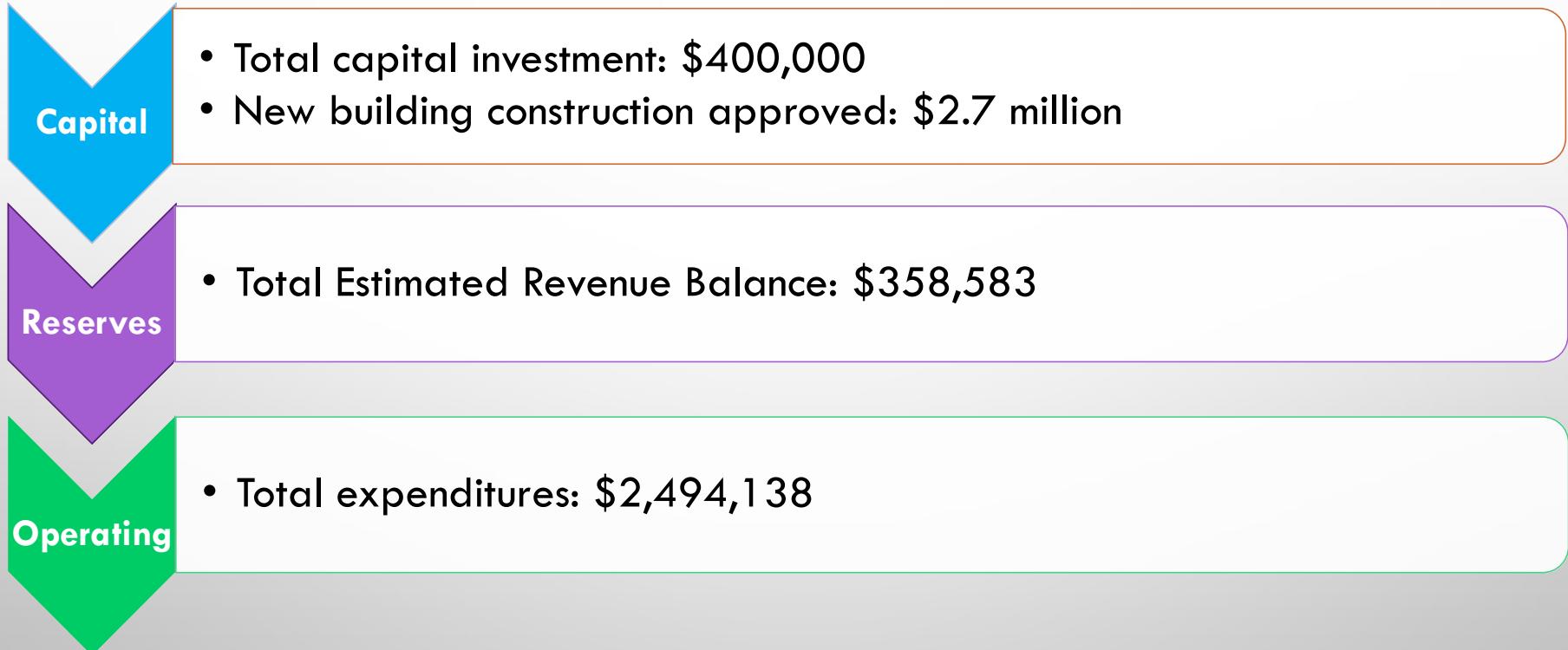


VILLAGE OF POINT EDWARD



2026 Water and Sewer Budget Highlights

2026 WWTP BUDGET OVERVIEW



2026 WWTP CAPITAL BUDGET LIST

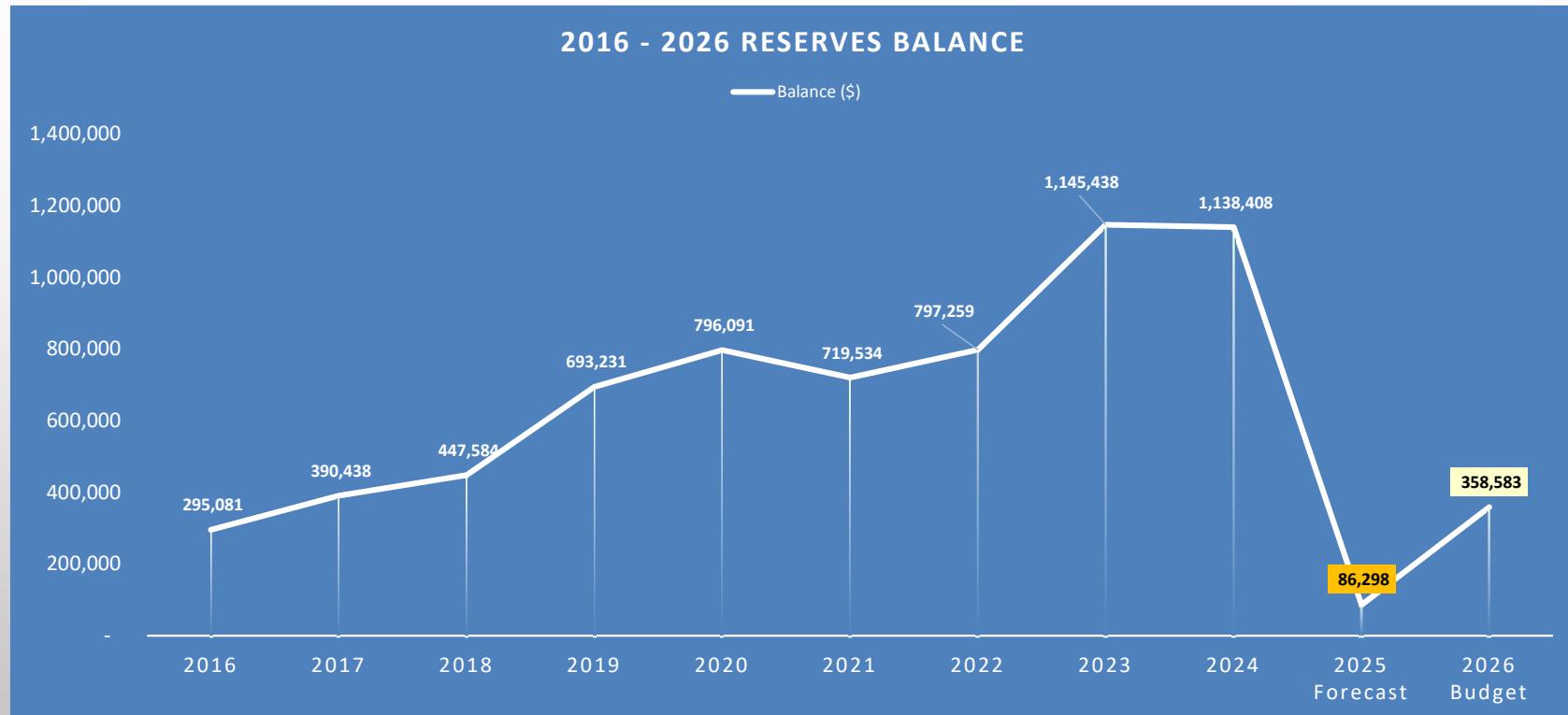
Capital Project Name	Carried Over	Addition	New	Unfunded	'Total
☒ Road Sewer Water			200,000		200,000
☒ Venetian Generator			150,000		150,000
☒ Annual Sanitary Camera Work			25,000		25,000
☒ Plant Valve Replacement			25,000		25,000
☒ New ES Building		1,500,000			1,500,000
☒ Helena Generator	31,000				31,000
☒ Sludge Tank Mixer	9,800				9,800
☒ CLI ECA Report	11,000				11,000
☒ Bylaw Rewrite	11,500				11,500
☒ Sludge Transfer Pump	25,000				25,000
☒ Clarifier Weir Concrete	56,000				56,000
☒ St.Sewer Relining			500,000		500,000
☒ Village Water Meter Change			400,000		400,000
	144,300	1,500,000	400,000	900,000	2,944,300

2026 WWTP BUDGET OVERVIEW - RESERVES



- Total Estimated Reserves Balance: \$358,583

2026 WWTP BUDGET - RESERVES



Year	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025 Forecast	2026 Budget
Balance (\$)	295,081	390,438	447,584	693,231	796,091	719,534	797,259	1,145,438	1,138,408	86,298	358,583

2026 WWTP BUDGET OVERVIEW - OPERATING

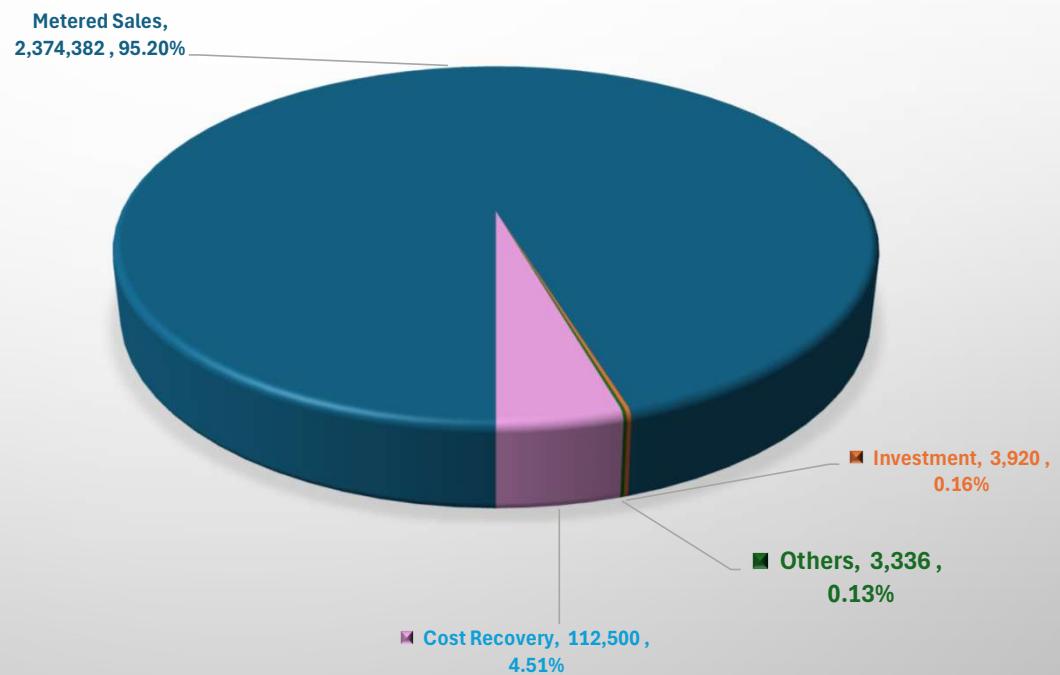


- \$2,494,138 in expenditures
- 7.52% Water Rate Increase & 9.40% Sewer Rate Increase
- 50% Reserve charge Increase

Note: 1% Increase = \$15,903

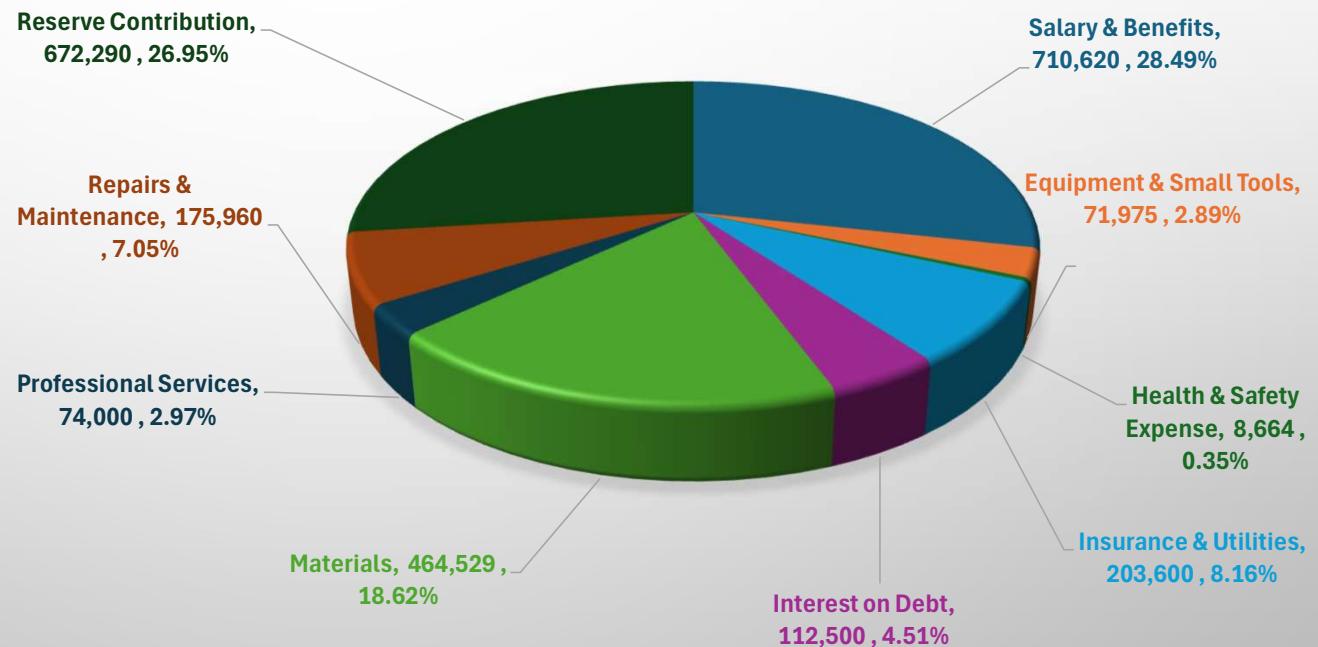
2026 WWTP OPERATING BUDGET REVENUE SOURCES

Category	2026 Budget
Metered Sales	2,374,382
Investment	3,920
Others	3,336
Cost Recovery	112,500
Total	2,494,138



2026 WWTP OPERATING BUDGET EXPENSE ALLOCATION

Category	2026 Budget
Salary & Benefits	710,620
Equipment & Small Tools	71,975
Health & Safety Expenses	8,664
Insurance & Utilities	203,600
Interest on Debt	112,500
Materials	464,529
Professional Services	74,000
Repairs & Maintenance	175,960
Reserve Contribution	672,290
Total	2,494,138

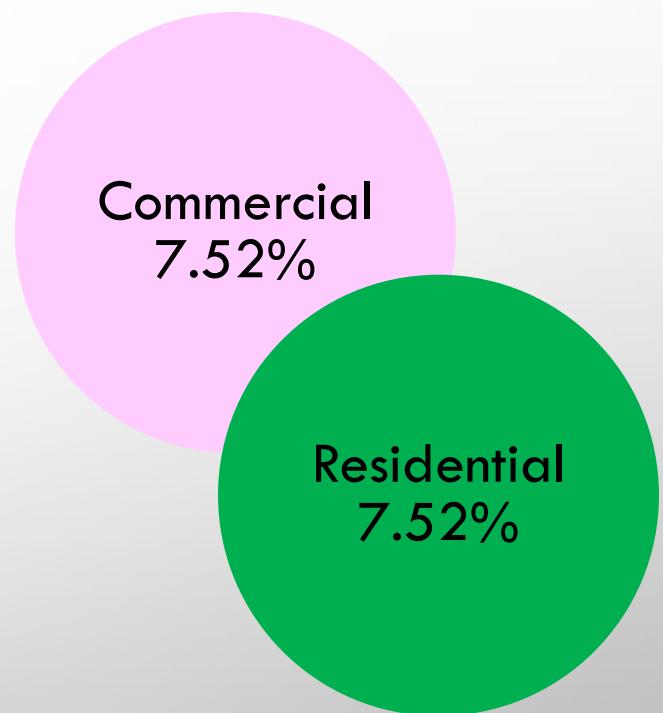


2026 WWTP OPERATING BUDGET

SERVICE CHARGE - FIXED FEES

Service Charges (Fixed Fee)

Meter Size	2025 Service Charge \$	Increase %	Increase \$	2026 Service Charge \$
5/8" Comm	35.88	7.52%	2.70	38.58
3/4" Comm	46.10	7.52%	3.47	49.57
1" Comm	71.78	7.52%	5.40	77.18
1-1/2" Comm	143.47	7.52%	10.79	154.26
2" Comm	265.21	7.52%	19.94	285.15
3" Comm	512.53	7.52%	38.54	551.07
4" Comm	794.41	7.52%	59.74	854.15
5/8"Res	35.88	7.52%	2.70	38.58
3/4" Res	46.10	7.52%	3.47	49.57



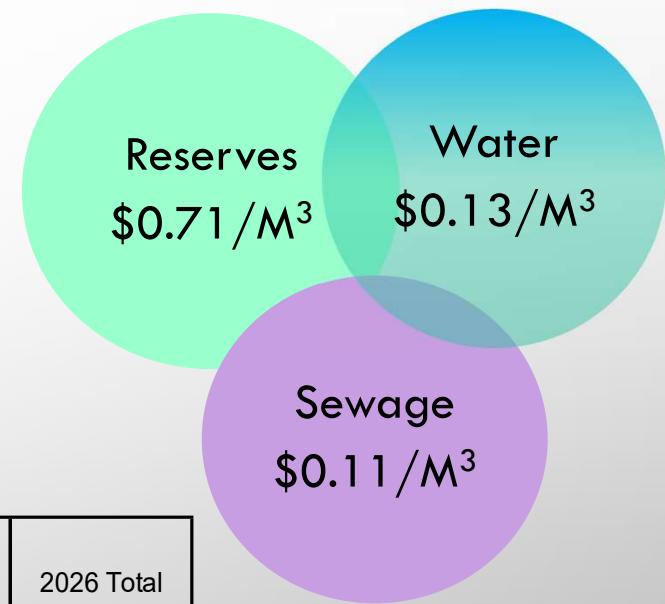
2026 WWTP OPERATING BUDGET

CONSUMPTION CHARGES - VARIABLE FEES

Item	2025 Usage Charge \$/M ³	Increase %	Increase \$	2026 Usage Charge \$/M ³
Reserves	1.41	50.00%	0.71	2.12
Water	1.74	7.52%	0.13	1.87
Sewage	1.20	9.40%	0.11	1.31

Impacts on Residential Water Billing

Residential User (Meter Size)	2026 Service Charges Increase \$/Month	2026 Consumption Charges			2026 Total Increase \$/Month	2026 Total Increase \$/Year
		2026 Projected Monthly Usage M ³	2026 Increase \$/M ³	2026 Consumption Charge Increase \$/Month		
5/8" Residential User	\$2.70	12.63	\$0.95	\$12.00	\$14.70	\$176.40



BUDGET FINANCIAL PLANNING AND REPORTING IMPROVEMENTS



A multiple year capital plan may need to be developed – 5 Year Timeline Capital Project Implementation



Seeking External Fund Sources – Senior Government Funds



QUESTIONS ?



UPDATED ON DECEMBER 23, 2025

THANK YOU FOR YOUR TIME!